Department	Roles	W	/ho	External
CEO	Set meetings			
	Hold teams accountable			
	Create systems			
	Strategic planning			
	Business planning			
	Motivate team towards vision			
Sales	Buying and selling grain			Grain sales agent
	Buying and selling sheep			
	Buying and selling plant and machinery			
	Sales admin			
Finance	Books up to date			Book keeper
	ATO obligations			
	Monthly report			
	Budgeting			
	Cashflow management			
	Managing creditors and debtors			
	Managing suppliers			
	Asset management			
	Cleaning office			Cleaner
	Cleaning sheds and vehicles			
Administration	Cleaning staff accommodation			
	Phone calls			
	Emails			
	Letters			
	Paying bills			
	Filing			
	Insurance			
	Roads authority			
	Accountant			
Relationships	Business consultant			
	Bank			
	Machinery dealers	1		
	Rural suppliers	1		<b>T</b>
	Livestock agent	1	<b>(─</b>  ─)/\	<del>//                                    </del>
	Tenants and landlords	1		
	ATO / Gov		1	
		1		
	1	1		

Department	Roles	V	Vho	External
ΙT	Phone plans			
	Manage email accounts			
	Computer updates			
	Technology updates			
	Maintenance of all IT			
Human Resources	Recruiting			
	Team reward and recognition			
	Team culture and motivation			
	Team training			
	Induction systems			
	Payroll and admin			
Operations Management	Day to day running			
	Management of all tasks			
	Ensure tasks completed on time			
	Creating systems to improve efficiency			
	Creating checklists for teams to follow			
Operations	Planning			
	Spraying			
	Cultivation			
	Sowing			
	Crop inspections			
	Spreading			
	Windrowing			
	Harvesting			Contractor
	Grain cartage, storage and handling	Т		Contractor
	Machinery R&M			
	General Farm R&M			
	Fence maintenance			
	Purchasing supplies			
	Sheep			
	Hay management			
	Paddock and operational records			
	Cook for cropping and harvest			Cook
	House keeper/cleaner for staff accommo	dation		House cleaner
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Who are the critical people? Are we overly reliant? Is there a contingency? Where are we vulnerable?

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